## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		2009/10 £000's	2009/10 £000's	2009/10 £000's	from Revised £000's
Chief Executive	Civic & Member	Members courses & conferences		2	2	0
	Total Chief Executive			2	2	
Corporate Suppor	t Human Resources	Recruitment & Retention savings	(20)	(20)	(20)	0
Services	Local Land Charges	Personal Charges- Increase from £11 to £22		(4)	(4)	0
	Industrial Estates- Brooker Rd	Reduced Rental Income		24	24	0
	Industrial Estates- Oakwood Hill	Increased Rental Income		(48)	(43)	5
	Industrial Estates- O Hill Workshops	Reduced Rental Income		4	0	(4)
	Industrial Estates- O Hill Workshops	NNDR on Voids		(7)	(7)	0
	Licensing & Registration	Legal Expenses		2	3	1
	Hackney Carriage Licensing	Legal Expenses		4	2	(2)
	Fleet Operations	MOT Income		(50)	(50)	0
	Energy Sites	Energy Costs Offices		7	7	0
	Energy Sites	Energy Costs Depots		(2)	(2)	0
	Civic Offices	Statutory Energy Conservation Reports		5	3	(2)
	Total Corporate Support Service	ces	(20)	(85)	(87)	(2)
Deputy Chief	Performance Management Unit	Ten Performance Manager	2	2	0	(2)
Executive	Public Relations & Information	Consultation	(10)	(10)	(10)	0
	Total Deputy Chief Executive		(8)	(8)	(10)	(2)
Environment &	Pest Control	Reduced cost of contract	(10)	(10)	(9)	1
Street Scene	Neighbourhoods / Rapid Response	Safer, Cleaner and Greener	57	52	48	(4)
	Waste Management	Changes to Service	150	359	204	(155)
	Contaminated Land	Bobbingworth Tip Maintenance	7	7	3	(4)
	Safer Communities / CCTV Cameras	s CCTV Operations Officer	12	12	14	2
	Safer Communities	ASB Investigations Officer	25	25	25	0
	Safer Communities / CCTV Cameras	s CCTV replacement and maintenance	18	21	21	0
	Safer Communities / CCTV Cameras	s CCTV replacement and maintenance - recharge to HRA		(16)	(16)	0
	Leisure Facilities	Epping Sports centre new contract	107	107	104	(3)
	Waltham Abbey Sports Centre	Cessation of joint use agreement	(68)	(73)	(98)	(25)
	Total Environment & Street Sco	ene	298	484	296	(188)

Original Revised Actual

Variance

### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service	SAVINGS) LIGI	Original 2009/10 £000's	Revised 2009/10 £000's	Actual 2009/10 £000's	Variance from Revised £000's		
Finance & ICT	Finance Miscellaneous	Increase in Employers Pension Conts (Act Val 2007)	93	92	92	0		
	Accountancy	Staff costs Post FAC/14	(10)	(10)	(10)	0		
	ICT	Network maintenance	(20)	(20)	(20)	0		
	ICT	Mobile telephones - contract increases	,	5	5	0		
	Bank Charges	Banking & Cash collection contract savings		(4)	(4)	0		
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits System	4	4	4	0		
	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions	33	33	33	0		
	Insurance Services	Reduction in Commission	33	5	5	0		
	Procurement	Essex Procurement Hub		6	6	0		
	Total Finance & ICT		100	111	111	-		
Housing	Private Sector Housing	Environmental Health Practitioner	12			0		
	Bed and Breakfast	Reduction in Bed and Breakfast income		23	39	16		
	New Start Scheme	Grants		(12)	(12)	0		
	Total Housing		12	11	27	16		
Planning &	Development Control	Committee Attendance		5	3	(2)		
Economic	Building Control Ring Fenced	Consultants		(19)	(23)	(4)		
Development	Building Control Ring Fenced	Consultants		19	23	4		
	Planning Policy & Conservation	Staff restructure		(3)	(3)	0		
	Total Planning & Economic D	Development	-	2	0	(2)		
	Other Items							
	Investment Interest	Reduction due to lower interest rates	217	217	217	0		
	All Services	Printer Cartridge Savings		(10)	(10)	0		
	Total CSB		599	724	546	(178)		
			Overspend	s/Income no	ot achieved	29		
			Underspends/ Inc	nderspends/ Income Overachievement				
				Net II	nderspend	(178)		
						()		

Directorate	Description	Original	2009 Revised	/10 Actual	Difference	C/Fwd	over	under	201 Estimate	0/11 Revised	2011/12 Estimate	2012/13 Estimate
Chief Executive		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Cities Executive												
Civic & Member	Printing year book saving		(2)	(2)						0		
Elections	No District Elections (May 2009)	(90)	(90)	(110)				20		0		
Electoral Registration	Grant on-line Register of Electors	(1)	(1)	(1)					00	0		
Grants to Voluntary Orgs Members	Furniture Exchange Scheme Suspended Standards Committee additional investigations	20			0				20 10	20 10		
Total Chief Executive		(71)	(93)	(113)	(20)	0	0	20	30	30	0	0
Corporate Support Services												
Energy Sites	Energy Costs Offices	40			0					0		
Energy Sites	Energy Costs Depots	10			0					0		
Human Resources	Training Budget Underspend/E Learning			(8)	(8)	8				8		
Estates & Valuation	Consultant's Fees - Dev Potential of Council Car Parks			4	4					0		
Estates & Valuation	Consultant's Fees & site surveys Langston Rd Depot		28	8	(20)	16				16		
Estates & Valuation	Agency Staff		19	19	0				405	0		
Estates & Valuation Estates & Valuation	Council Asset Rationalisation Council Asset Rationalisation HRA Contribution				0				195 (60)	195 (60)		
Facilities Management	Quality Assurance & Accreditation BS EN ISO 9001	19	19	3	(16)	16			(00)	16		
Hackney Carriage Licensing	Increased Licensing Income	10	(40)	(42)	, ,			2		0		
Industrial Estates- Brooker Rd	Lost Rental Income		8	23	15		15	-		0		
Fleet Operations	MOT Income		Ü	(18)			10	18		0		
Legal Services	Data capture re Land Terrier	11		(10)	0					0		
Legal Services	Computerisation of Land Terrier records	17			0				28	28		
Legal Services	Registration of Unregistered Titles	31	10	5	(5)	5			2	7		
Local Land Charges	New IT system		10	11	1		1			0		
Local Land Charges	Additional Income			(24)	٠,			24		0		
Non HRA Building Maintenance	Planned Building Maintenance Programme	55	89	61	(28)	28			147	175	82	19
Office Accommodation	Essential Work to Civic Offices		18	0	(18)	18				18		
Office Accommodation	Potential Accommodation Changes		45	0	(45)	45				45		
Total Corporate Support Servic	es	183	206	42	(164)	136	16	44	312	448	82	19
Deputy Chief Executive												
Performance Management Unit	Ten Performance Manager	20	11	17	6	(6)			12	6		
Public Relations & Information	Consultation	25	5	7	2	(2)			23	21	23	24
Community Development	Additional Projects	12	56	69	13	(13)			7	(6)		
Community Development	Additional Projects	(12)	(56)	(69)	٠,,	13			(7)	6		
Sports Development	Additional Projects	12	83	58	(25)	25			40	65		
Sports Development	Additional Projects	(12)	(83)	(58)		(25)			(40)	(65)		
BLF Children's Play	Additional Projects		13 (13)	13 (13)	0				6 (6)	6 (6)		
BLF Children's Play Regional Touring Exhibitions	Additional Projects Museum Apprentice		3	(13)	(1)	1			10	11		
Regional Touring Exhibitions	Museum Apprentice  Museum Apprentice		(3)	(2)		(1)			(10)	(11)		
Youth Council	Youth Council	12	12	12	0	(1)			12	12		
Limes Farm Hall	Costs of Management/Admin/Mtc/Repairs	48	48	34	(14)	14			27	41		
NWA Strategy Action Plan	North Weald Airfield Action Plan.	50			` o´				50	50		
NWA Strategy Action Plan	Aviation Consultant				0				20	20		
<b>Total Deputy Chief Executive</b>		155	76	70	(6)	6	0	0	144	150	23	24

Directorate	Description		2009/10						2010/11		2011/12 2012/13	
	·	Original	Revised	Actual	Difference	C/Fwd	over	under	Estimate	Revised	Estimate	Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Environment & Street Scene												
Pollution Control	Air Quality Modelling		9	9	0					0		
Pest Control	Additional Fees & Charges			(16)	(16)			16				
Neighbourhoods / Rapid Response	e Safer, Cleaner and Greener		13	8	(5)	5				5		
Waste Management	Waste containers spare parts			(8)	(8)	8				8		
Waste Management	Changes to Service	215	(84)	(46)	38		38		(119)	(119)		
Highways	replacement vandalised name plates	3	3	3	0					0		
Contaminated Land	Bobbingworth Tip Maintenance	5			0				5	5		
Contaminated Land	Contaminated Land Investigations			(31)	(31)	31				31		
Land Drainage	Remedial Works Principal Ordinary Watercourses	148	15	1	(14)	14			35	49		
Land Drainage	Out of Hours Standby	8	8	9	1		1			0		
Safer Communities	Safer Communities Project HO Funded	11	2	4	2	(2)			3	1		
Safer Communities	Protective clothing				0				3	3		
Safer Communities	Police Community Safety Accreditation				0				2	2		
Leisure Facilities	Loughton Leisure Centre - Mediation	15	15	0	(15)	15				15		
Leisure Facilities	Free Swimming Programme - Over 60's	39	39	39	0					0		
Leisure Facilities	Free Swimming Programme - Over 60's	(39)	(39)	(39)	0					0		
Leisure Facilities	Possible redundancies	55	52	125	73		73			0		
Parks & Grounds	Roding Valley Lake - Disabled Projects	16	16	0	(16)	16				16		
Parks & Grounds	Roding Valley Lake - Disabled Projects	(16)	(16)	0	16	(16)				(16)		
North Weald Airfield	Casual Staffing	6	6	6	0					0		
North Weald Airfield	Aviation Consultant	20		0	0					0		
North Weald Airfield	Increased Energy Costs	10		0	0					0		
North Weald Airfield	Loss of Income - Hangar 5		40	29	(11)			11		0		
North Weald Airfield	Closure of 2 x Sat Markets		30	26	(4)			4		0		
North Weald Airfield	Transformer - Sub 'X'				O				5	5		
Off Street Parking	Mobile Phones			4	4	(3)	1		3	0		
Off Street Parking	Additional Income			(77)	(77)	. ,		77				
On Street Parking	Mobile Phones			3	3	(2)	1		2	0		
On Street Parking	Mobile Phones			(3)	(3)	2	(1)		(2)	0		
Total Environment & Street Sce	ne	496	109	46	(63)	68	113	108	(63)	5	0	0

Directorate Descript	tion		2009/	10					201	0/11	2011/12	2012/13
·	Origin	inal F	Revised	Actual	Difference	C/Fwd	over	under	Estimate	Revised	Estimate	Estimate
	90003	0's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Finance & ICT												
Finance Miscellaneous Asset Re	egister		13	9	(4)	4				4		
Finance Miscellaneous Asset Re	egister - HRA contribution		(9)	(7)	2	(2)				(2)		
	System Outstanding Commitments		6	6	0				5	5		
		(25)			0					0		
	sed Grant Expenditure	44			0					0		
The state of the s	ntation of Risk Management Strategy		2	3	1		1			0		
	d to improve performance	12	40	6	(34)	34				34		
3	d increased volume costs		17	17	0					0		
· · ·		(66)	(66)	(66)	0					0		
	al Unemployed Admin - Costs	66	66	66	0					0		
	c Downturn - Additional Subsidy		(43)	(44)	(1)			1		0		
	ry Accommodation Subsidy - Grant			(6)	(6)				(6)	(6)		
	ry Accommodation Subsidy - Costs			6	6				6	6		
	of work processes - Grant		(4)	(4)	0					0		
	of work processes - Costs		4	4	0		50			0		
	Subsidy re 07/08 and 08/09		(85)	(35)	50		50			0		
	ar Subsidy Claim Costs		9	9 (50)	0		47			U		
	ost Shortfall from 2008/09		(100)	(53)	47 0		47			0		
	Rates Deferral Scheme - Grant		(15) 15	(15)	0					0		
	s Rates Deferral Scheme - Costs ional Scheme - Costs	141	141	15 94	(47)	47			141	188		
- · · · · · · · · · · · · · · · · · · ·					(47)	47						
Concessionary Fares New Nation	ional Scheme - Grant (2	(241)	(241)	(241)	U				(111)	(111)		
Total Finance & ICT		(69)	(250)	(236)	14	83	98	1	35	118	0	0
Housing												
Homelessness Rental Lo	oan scheme	20	9	9	0					0		
Homelessness Essex Re	ental Loan Scheme		8	8	0				11	11		
Homelessness Essex Re	ental Loan Scheme		(8)	(8)	0				(11)	(11)		
Homelessness Reposses	ssion Prevention Fund		48	48	0					0		
Homelessness Reposses	ssion Prevention Fund		(48)	(48)	0					0		
Private Sector Housing Finders F	Fee Underspend		5	5	0					0		
Private Sector Housing House Co	ondition Survey				0				55	55		
Housing Strategy Consultar	nt Housing Company		6		(6)	6			5	11		
Private Sector Housing Technica					0				27	27	27	27
Private Sector Housing Handype	rson Scheme		(15)	(15)	0				(15)	(15)		
Private Sector Housing Handype	rson Scheme		17		(17)	17			15	32		
Total Housing	<u> </u>	20	22	(1)	(23)	23	0	0	87	110	27	27

Directorate	Description	Original	2009 Revised	)/10 Actual	Difference	C/Fwd	over	under	2010 Estimate	0/11 Revised	2011/12 Estimate	2012/13 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Planning & Economic Development		2000 S	2000 S	2000 \$	2000 S	2000 \$	2000 \$	10005	2000 \$	2000 5	2000 \$	2000 5
Building Control Ring Fenced	Fees & Charges		40	103	63					0		
Building Control Ring Fenced	Fees & Charges		(40)	(103)	` '					0		
Countrycare	Veteran Tree Project		2	2	0					0		
Development Control	Fees & Charges		60	17	(43)			43		0		
Development Control	Consultants		(8)	(8)	0					0		
Development Control	Contingency for Appeals	90	3	5	2	(2)			82	80		
Enforcement	Blunts Farm Golf Course		8	6	(2)	2				2		
Economic Development	Developing Business Networks	2	3	1	(2)	2			2	4		
Economic Development	Enhanced Business Contacts	2	2	0	(2)	2			2	4		
Economic Development	Town Centre Manager	20	35	32	(3)	3			36	39	36	
Forward Planning	Technical Planning Officer -Tree Preservation		1	1	0					0		
Forward Planning	Local Development Framework	432	320	205	(115)	115			400	515	456	
Forward Planning	Loughton Broadway/Epping Design Briefs	25			0					0		
Forward Planning	Habitat Regulations Assessment Grant		(17)	(34)	(17)			17		0		
Forward Planning	Senior Planner				0				39	39	39	
Forward Planning	Administration Assistant				0				22	22	22	
Forward Planning	Printing underspend			(10)	(10)	10				10		
Planning Appeals	Consultants		(22)	0	22		22			0		
Planning Services	Planning Delivery Grant 2	10			0				10	10		
Planning Services	Planning Delivery Grant 4	13	25	0	(25)	25				25		
Planning Services	Planning Delivery Grant 5	21	21	11	(10)	10				10		
Planning Services	File retrieval & checking & destruction		30	0	(30)	30				30		
Planning Services	Housing and Planning Delivery Grant		(63)	(82)	(19)			19	(55)	(55)	(55)	
Tourism	Rural Projects and Tourism Officer	22			0					0		
Tourism	Tourism Summit		2	0	(2)	2			2	4		
Town Centre Enhancements	Improvements Grant Waltham Abbey TC	10			Ô				6	6		
Town Centre Enhancements	Town Centre Support	12	14	6	(8)	8			22	30		
Total Planning & Economic De	velopment	659	416	152	(264)	207	22	79	568	775	498	0
Total Portfolio District Develop	ment Fund	1,373	486	(40)	(526)	523	249	252	1,113	1,636	630	70
Other Items				, ,	` '				,	•		
					_					_		/·
Increased Investment Interest					0					0		(25)
Second Homes Discount Allowan	ce	(90)	(84)	(84)					(84)	(84)	(84)	(84)
Lost Investment Interest			362	535	173		173		508	508	388	
Impairment of Heritable Bank Prin	cipal				0				375	375		
Misc Creditor				(127)				127		0		
Area Based Grant		(22)	(23)	(23)					(28)	(28)		
Local Authority Business Growth	Incentive		(72)	(22)	50		50			0		
Fleming Claim VAT refund			(375)	(1,158)	(783)			783		0		
Total District Development Fur	nd	1,261	294	(919)	(1,213)	523	472	1,162	1,884	2,407	934	(39)

Service	2009/10 Original £000	2009/10 Revised £000	2009/10 Actual £000	Over spend £000	Under spend £000	Net £000	Carry Forward £000	2010/11 Original £000	2010/11 Revised £000
Chief Executive	(71)	(93)	(113)	0	(20)	(20)	0	30	30
Corporate Support Services	183	206	` 42 <sup>°</sup>	16	(44)	(28)	136	312	448
Deputy Chief Executive	155	76	70	0	Ò	Ô	6	144	150
Environment & Street Scene	496	109	46	113	(108)	5	68	(63)	5
Finance & ICT	(69)	(250)	(236)	98	(1)	97	83	35	118
Housing	20	22	(1)	0	0	0	23	87	110
Planning & Economic Development	659	416	152	22	(79)	(57)	207	568	775
Total DDF Expenditure	1,373	486	(40)	249	(252)	(3)	523	1,113	1,636
Funding Analysis									
Transfer from DDF									
Transfer to/(from) General Fund	1,373	486	(40)					1,113	1,636
Total DDF Funding	1,373	486	(40)					1,113	1,636
DDF Earmarked Reserve									
Balance B/F	3,122	3,122	3,122					2,828	4,041
Increased Investment Interest									
Second Homes Discount Allowance	90	84	84					84	84
Lost Investment Interest		(362)	(535)					(508)	(508)
Impairment of Heritable Bank Principal	20		00					(375)	(375)
Area Based Grant	22	23	23					28	28
Misc Creditor write back	0	70	127					0	0
Local Authority Business Growth Incentive	0	72	22					0	0
Fleming Claim VAT refund	0	375	1,158 523					0	0
Provision for carry forward Transfer Out	(1,373)	(486)	523 (483)					(1,113)	(1,636)
Balance C/F	1,861	2,828	4,041					944	1,634

## **DISTRICT DEVELOPMENT FUND 2009/10**

Directorate	Description	C/Fwd	0	Underenend
		C/Fwa	Overspend	Underspend
		£000's	£000's	£000's
Chief Executive				
Elections	No District Elections (May 2009)			20
Total Chief Executive		0	0	20
Corporate Support Services				
Human Resources	Training Budget Underspend/E Learning	8		
Estates & Valuation	Consultant's Fees & site surveys Langston Rd Depot	16		
Facilities Management	Quality Assurance & Accreditation BS EN ISO 9001	16		
Hackney Carriage Licensing	Increased Licensing Income			2
Industrial Estates- Brooker Rd	Lost Rental Income		15	
Fleet Operations	MOT Income			18
Legal Services	Registration of Unregistered Titles	5		
Local Land Charges	New IT system		1	
Local Land Charges	Additional Income			24
Non HRA Building Maintenance	Planned Building Maintenance Programme	28		
Office Accommodation	Essential Work to Civic Offices	18		
Office Accommodation	Potential Accommodation Changes	45		
Total Corporate Support Services		136	16	44
Deputy Chief Executive				
Performance Management Unit	Ten Performance Manager	(6)		
Public Relations & Information	Consultation	(2)		
Community Development	Additional Projects	(13)		
Community Development	Additional Projects	13		
Sports Development	Additional Projects	25		
Sports Development	Additional Projects	(25)		
Regional Touring Exhibitions	Museum Apprentice	1		
Regional Touring Exhibitions	Museum Apprentice	(1)		
Limes Farm Hall	Costs of Management/Admin/Mtc/Repairs	14		
Total Deputy Chief Executive		6	0	0

## **DISTRICT DEVELOPMENT FUND 2009/10**

Directorate	Description	C/Fwd	Overspend	Underspend
			•	-
Environment & Street Scene		£000's	£000's	£000's
Neighbourhoods / Rapid Response	Safer, Cleaner and Greener	5		
Pest Control	Additional Fees & Charges			16
Waste Management	Waste containers spare parts	8		
Waste Management	Changes to Service		38	
Contaminated Land	Contaminated Land Investigations	31		
Land Drainage	Remedial Works Principal Ordinary Watercourses	14		
Land Drainage	Out of Hours Standby		1	
Safer Communities	Safer Communities Project HO Funded	(2)		
Leisure Facilities	Loughton Leisure Centre - Mediation	15		
Leisure Facilities	Possible redundancies		73	
Parks & Grounds	Roding Valley Lake - Disabled Projects	16		
Parks & Grounds	Roding Valley Lake - Disabled Projects	(16)		
North Weald Airfield	Loss of Income - Hangar 5	` ,		11
North Weald Airfield	Closure of 2 x Sat Markets			4
Off Street Parking	Additional Income			77
Off Street Parking	Mobile Phones	(3)	1	
On Street Parking	Mobile Phones	(2)	1	
On Street Parking	Mobile Phones	2	(1)	
Total Environment & Street Scene	9	68	113	108
Finance & ICT				
Finance Miscellaneous	Asset Register	4		
Finance Miscellaneous	Asset Register - HRA contribution	(2)		
Insurance/Risk Management	Implementation of Risk Management Strategy	( )	1	
Housing Benefits	Hit squad to improve performance	34		
Housing Benefits	Economic Downturn - Additional Subsidy			1
Housing Benefits	HB/CTB Subsidy re 07/08 and 08/09		50	
Council Tax Collection	Court Cost Shortfall from 2008/09		47	
Concessionary Fares	New National Scheme - Costs	47		
Total Finance & ICT		83	98	1

## **DISTRICT DEVELOPMENT FUND 2009/10**

Directorate	Description	C/Fwd	Overspend	Underspend
		£000's	£000's	£000's
Housing		2000 \$	2000 S	2000 5
Housing Strategy	Consultant Housing Company	6		
Private Sector Housing	Handyperson Scheme	17		
Total Housing		23	0	0
Planning & Economic Developr	ment			
Development Control	Fees & Charges			43
Development Control	Contingency for Appeals	(2)		
Enforcement	Blunts Farm Golf Course	2		
Economic Development	Developing Business Networks	2		
Economic Development	Enhanced Business Contacts	2		
Economic Development	Town Centre Manager	3		
Forward Planning	Local Development Framework	115		
Forward Planning	Habitat Regulations Assessment Grant			17
Forward Planning	Printing underspend	10		
Planning Appeals	Consultants		22	
Planning Services	Planning Delivery Grant 4	25		
Planning Services	Planning Delivery Grant 5	10		
Planning Services	File retrieval & checking & destruction	30		
Planning Services	Housing and Planning Delivery Grant			19
Tourism	Tourism Summit	2		
Town Centre Enhancements	Town Centre Support	8		
Total Planning & Economic Dev	velopment	207	22	79
Other Items				
Lost Investment Interest			173	
Misc Creditor				127
Local Authority Business Growth Fleming Claim VAT refund	Incentive		50	783
-			4=-	4.65
Total District Development Fun	α	523	472	1,162